UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

		FORM 10-Q		
☑ Quarterly rep	ort pursuant to Section 13 or 15 For the quarter	ly period ended March 31, 20		
☐ Transition rep	oort pursuant to Section 13 or 15 For the t	or (d) of the Securities Exchange ransition period from to	Act of 1934	
		Commission File Number: 1	-35106	
		AMC Networks	Inc.	
	(Exac	ct name of registrant as specified	in its charter)	
	Delaware (State or other jurisdiction of incorporation or organization)		27-5403694 (I.R.S. Employer Identification No.)	
(A	11 Penn Plaza, New York, NY Address of principal executive offices)		10001 (Zip Code)	
		(212) 324-8500 egistrant's telephone number, includi rities registered pursuant to Section 1		
	tle of each class Stock, par value \$0.01 per share	Trading Symbol(s) AMCX	Name of each exchange on which registered The NASDAQ Stock Market LLC	
	shorter period that the registrant w		n 13 or 15(d) of the Securities Exchange Act of 1934 during , and (2) has been subject to such filing requirements	
9	9		a File required to be submitted pursuant to Rule 405 of Firant was required to submit such files). Yes \Box No \Box	Regulation S-T
Indicate by check mark wh company (as defined in Ex	9	ted filer, an accelerated filer, a non-	accelerated filer, a smaller reporting company or an emergi	ing growth
Large accelerated filer			Accelerated filer	
Non-accelerated filer			Smaller reporting company	
			Emerging growth company	
	ompany, indicate by check mark if th ards provided pursuant to Section 13(a		the extended transition period for complying with any i	new or revised
Indicate by check mark wh	nether the registrant is a shell company	γ (as defined in Rule 12b-2 of the E	xchange Act). Yes □ No ☑	

31,434,451

11,484,408

The number of shares of common stock outstanding as of April 29, 2022:

Class A Common Stock par value \$0.01 per share

Class B Common Stock par value \$0.01 per share

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PART I. FINANCIAL INFORMATION Item 1. Financial Statements.

AMC NETWORKS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except per share amounts) (unaudited)

	Ma	rch 31, 2022	December 31, 2021		
ASSETS					
Current Assets:					
Cash and cash equivalents	\$	821,626	\$	892,221	
Accounts receivable, trade (less allowance for doubtful accounts of \$8,029 and \$8,030)		773,273		815,444	
Current portion of program rights, net		15,104		10,068	
Prepaid expenses and other current assets		357,399		282,453	
Total current assets		1,967,402		2,000,186	
Property and equipment, net of accumulated depreciation of \$299,737 and \$286,133		221,294		225,791	
Program rights, net		1,855,025		1,731,838	
Intangible assets, net		388,706		399,434	
Goodwill		701,239		709,344	
Deferred tax assets, net		12,041		11,334	
Operating lease right-of-use assets		119,774		125,866	
Other assets		484,253		545,153	
Total assets	\$	5,749,734	\$	5,748,946	
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current Liabilities:					
Accounts payable	\$	161,968	\$	173,207	
Accrued liabilities		280,906		340,407	
Current portion of program rights obligations		321,308		307,054	
Deferred revenue		205,432		167,071	
Current portion of long-term debt		33,750		33,750	
Current portion of lease obligations		38,376		36,596	
Total current liabilities	-	1,041,740	-	1,058,085	
Program rights obligations		183,594		218,321	
Long-term debt, net		2,798,179		2,804,720	
Lease obligations		141,784		151,839	
Deferred tax liabilities, net		185,755		163,600	
Other liabilities		133,948		165,860	
Total liabilities		4,485,000		4,562,425	
Commitments and contingencies		4,403,000		4,302,423	
Redeemable noncontrolling interests		287,756		283,849	
Stockholders' equity:	_	207,730	_	203,043	
Class A Common Stock, \$0.01 par value, 360,000 shares authorized, 66,027 and 65,485 shares issued and 31,434 and 30,892 shares outstanding, respectively		660		655	
Class B Common Stock, \$0.01 par value, 90,000 shares authorized, 11,484 shares issued and outstanding		115		115	
Preferred stock, \$0.01 par value, 45,000 shares authorized; none issued					
Paid-in capital		335,803		347,971	
Accumulated earnings		2,202,235		2,098,047	
Treasury stock, at cost (34,593 and 34,593 shares Class A Common Stock, respectively)		(1,419,882)		(1,419,882)	
Accumulated other comprehensive loss		(193,580)		(175,818)	
Total AMC Networks stockholders' equity		925,351		851,088	
Non-redeemable noncontrolling interests		51,627		51,584	
9		976,978		902.672	
Total stockholders' equity	\$		<u>¢</u>		
Total liabilities and stockholders' equity	3	5,749,734	\$	5,748,946	

AMC NETWORKS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (in thousands, except per share amounts) (unaudited)

(madured)	Т	hree Months E	Ended March 31,			
		2022		2021		
Revenues, net	\$	712,157	\$	691,741		
Operating expenses:						
Technical and operating (excluding depreciation and amortization)		284,237		280,572		
Selling, general and administrative		230,653		191,535		
Depreciation and amortization		22,590		25,246		
Impairment and other charges		_		16,055		
Restructuring and other related charges				8,625		
Total operating expenses		537,480		522,033		
Operating income		174,677		169,708		
Other income (expense):						
Interest expense		(30,797)		(34,742)		
Interest income		2,460		2,342		
Loss on extinguishment of debt		_		(22,074)		
Miscellaneous, net		5,828		5,406		
Total other expense		(22,509)		(49,068)		
Income from operations before income taxes		152,168		120,640		
Income tax expense		(41,634)		(25,915)		
Net income including noncontrolling interests		110,534		94,725		
Net income attributable to noncontrolling interests		(6,346)		(7,704)		
Net income attributable to AMC Networks' stockholders	\$	104,188	\$	87,021		
Net income per share attributable to AMC Networks' stockholders:						
Basic	\$	2.44	\$	2.08		
Diluted	\$	2.38	\$	2.02		
Weighted average common shares:						
Basic		42,780		41,930		
Diluted		43,715		43,171		

AMC NETWORKS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (in thousands) (unaudited)

	Three Months Ended March 31,			
		2022		2021
Net income including noncontrolling interests	\$	110,534	\$	94,725
Other comprehensive income (loss):				
Foreign currency translation adjustment		(18,593)		(22,024)
Unrealized gain on interest rate swaps		_		610
Other comprehensive loss, before income taxes		(18,593)		(21,414)
Income tax expense		_		(143)
Other comprehensive loss, net of income taxes		(18,593)		(21,557)
Comprehensive income		91,941		73,168
Comprehensive income attributable to noncontrolling interests		(5,515)		(7,434)
Comprehensive income attributable to AMC Networks' stockholders	\$	86,426	\$	65,734

AMC NETWORKS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (in thousands) (unaudited)

	Co	ass A mmon tock	Co	ass B mmon tock	Paid-in Capital	cumulated Earnings	Treasury Stock	Accumu Othe Compreh Los	r ensive	Sto	AMC Networks ockholders' Equity	ontrolling iterests	Sto	Total ckholders' Equity
Balance, December 31, 2021	\$	655	\$	115	\$347,971	\$ 2,098,047	\$(1,419,882)	\$ (17	5,818)	\$	851,088	\$ 51,584	\$	902,672
Net income attributable to AMC Networks' stockholders		_		_		104,188		,	_		104,188	_		104,188
Net income attributable to non-redeemable noncontrolling interests		_		_	_	_	_		_		_	2,439		2,439
Distribution to noncontrolling member		_		_	_	_	_		_		_	(1,565)		(1,565)
Other comprehensive income		_		_	_	_	_	(1	7,762)		(17,762)	(831)		(18,593)
Share-based compensation expenses		_		_	8,129	_	_		_		8,129	_		8,129
Net share issuances under employee stock plans		5		_	(20,297)	_	_		_		(20,292)	_		(20,292)
Balance, March 31, 2022	\$	660	\$	115	\$335,803	\$ 2,202,235	\$(1,419,882)	\$ (19	3,580)	\$	925,351	\$ 51,627	\$	976,978

	Co	ass A mmon tock	Cor	ass B nmon tock	Paid-in Capital	Accumulated Earnings	Treasury Stock	Accumulated Other Comprehensive Loss	AMC Networks Stockholders' Equity	tworks cholders' Noncontrolling		Total Stockholders' Equity	
Balance, December 31, 2020	\$	646	\$	115	\$323,425	\$ 1,847,451	\$(1,419,882)	\$ (134,950)	\$ 616,805	\$ 26,296	\$	643,101	
Net income attributable to AMC Networks' stockholders		_		_		87,021			87,021			87,021	
Net income attributable to non-redeemable noncontrolling interests				_	_	_	_	_	_	1,134		1,134	
Transfer from redeemable noncontrolling interests		_		_	_	_	_	_	_	18,367		18,367	
Contribution from noncontrolling member				_	_	_	_	_	_	2,582		2,582	
Other comprehensive income		_		_	_	_	_	(21,287)	(21,287)	(270)		(21,557)	
Proceeds from the exercise of stock options		_		_	9,795	_	_	_	9,795	_		9,795	
Share-based compensation expenses		_		_	13,446	_	_	_	13,446	_		13,446	
Net share issuances under employee stock plans		7		_	(32,335)	_	_	_	(32,328)	_		(32,328)	
Balance, March 31, 2021	\$	653	\$	115	\$314,331	\$ 1,934,472	\$(1,419,882)	\$ (156,237)	\$ 673,452	\$ 48,109	\$	721,561	

AMC NETWORKS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

	T	Three Months Ended March 31,			
		2022	2021		
Cash flows from operating activities:					
Net income including noncontrolling interests	\$	110,534	\$ 94,725		
Adjustments to reconcile net income to net cash from operating activities:					
Depreciation and amortization		22,590	25,246		
Impairment and other charges		_	16,055		
Share-based compensation expenses related to equity classified awards		8,129	13,446		
Non-cash restructuring and other related charges		_	4,329		
Amortization of program rights		192,852	150,987		
Amortization of deferred carriage fees		8,657	4,867		
Unrealized foreign currency transaction (gain) loss		1,073	(13,758)		
Amortization of deferred financing costs and discounts on indebtedness		1,898	2,048		
Loss on extinguishment of debt		_	22,074		
Bad debt expense		820	771		
Deferred income taxes		21,430	4,646		
(Gain) loss on investments		(4,293)	5,366		
Other, net		(2,447)	(755)		
Changes in assets and liabilities:					
Accounts receivable, trade (including amounts due from related parties, net)		37,510	36,996		
Prepaid expenses and other assets		(1,910)	29,383		
Program rights and obligations, net		(340,300)	(237,951)		
Income taxes payable		8,039	11,138		
Deferred revenue		6,715	5,671		
Deferred carriage fees, net		(9,934)	(57)		
Accounts payable, accrued liabilities and other liabilities		(84,918)	(67,664)		
Net cash provided by (used in) operating activities		(23,555)	107,563		
Cash flows from investing activities:			·		
Capital expenditures		(11,528)	(8,537)		
Return of capital from investees		1,771	_		
Acquisition of investments		_	(25,694)		
Cash paid on distribution of business		_	(7,052)		
Principal payment received on loan to investee		_	1,875		
Proceeds from sale of investments		_	95,370		
Net cash provided by (used in) investing activities		(9,757)	55,962		
Cash flows from financing activities:			·		
Proceeds from the issuance of long-term debt		_	984,500		
Principal payments on long-term debt		(8,438)	(1,015,000)		
Deemed repurchases of restricted stock units		(20,292)	(32,328)		
Proceeds from stock option exercises		_	9,795		
Principal payments on finance lease obligations		(716)	(1,095)		
Contributions from noncontrolling interests		_	2,702		
Distributions to noncontrolling interests		(1,565)	(2,464)		
Net cash used in financing activities		(31,011)	(53,890)		
Net increase (decrease) in cash and cash equivalents from operations		(64,323)	109,635		
Effect of exchange rate changes on cash and cash equivalents		(6,272)	(5,038)		
Cash and cash equivalents at beginning of period		892,221	888,526		
	\$	821,626	\$ 993,123		
Cash and cash equivalents at end of period	<u>Ф</u>	021,020	ψ 995,125		

Note 1. Description of Business and Basis of Presentation

Description of Business

AMC Networks Inc. ("AMC Networks") and its subsidiaries (collectively referred to as the "Company," "we," "us," or "our") own and operate entertainment businesses and assets. The Company is comprised of two operating segments:

- *Domestic Operations:* Includes our programming services and AMC Broadcasting & Technology. Our programming services consist of our five national programming networks, our streaming services, our AMC Studios operation and IFC Films. Our national programming networks are AMC, WE tv, BBC AMERICA, IFC, and SundanceTV. Our streaming services consist of our targeted subscription streaming services (Acorn TV, Shudder, Sundance Now, ALLBLK, and HIDIVE), AMC+ and other streaming initiatives. Our AMC Studios operation produces original programming for our programming networks and also licenses such programming worldwide and IFC Films is our film distribution business. AMC Networks Broadcasting & Technology, our technical services business, primarily services most of the national programming networks.
- *International and Other*: Includes AMC Networks International ("AMCNI"), our international programming businesses consisting of a portfolio of channels around the world, and 25/7 Media, our production services business.

Basis of Presentation

Principles of Consolidation

The consolidated financial statements include the accounts of AMC Networks and its subsidiaries in which a controlling voting interest is maintained or variable interest entities ("VIEs") in which the Company has determined it is the primary beneficiary. All intercompany transactions and balances have been eliminated in consolidation.

Investments in business entities in which the Company lacks control but does have the ability to exercise significant influence over operating and financial policies are accounted for using the equity method of accounting.

Unaudited Interim Financial Statements

These condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") for interim financial information and Article 10 of Regulation S-X of the Securities and Exchange Commission ("SEC"), and should be read in conjunction with the Company's consolidated financial statements and notes thereto for the year ended December 31, 2021 contained in the Company's Annual Report on Form 10-K ("2021 Form 10-K") filed with the SEC. The condensed consolidated financial statements presented in this Quarterly Report on Form 10-Q are unaudited; however, in the opinion of management, such financial statements reflect all adjustments, consisting solely of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods presented.

The results of operations for interim periods are not necessarily indicative of the results that might be expected for future interim periods or for the full year ending December 31, 2022.

Risks and Uncertainties

The Company continues to monitor the ongoing impact of the COVID-19 pandemic on all aspects of its business. The Company cannot reasonably predict the ultimate impact of the COVID-19 pandemic, including the extent of any adverse impact on our business, results of operations and financial condition, which will depend on, among other things, the impact of governmental regulations that have been, and may continue to be, imposed in response to the pandemic, the effectiveness of actions taken to contain or mitigate the outbreak, the acceptance, safety and efficacy of vaccines, and global economic conditions. The Company does not expect the COVID-19 pandemic and its related economic impact to affect its liquidity position or its ongoing ability to meet the covenants in its debt instruments.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements; and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates. Significant estimates and judgments inherent in the preparation of the consolidated financial statements include the useful lives and methodologies used to amortize and assess recoverability of program rights, the estimated useful lives of intangible assets and the valuation and recoverability of goodwill and intangible assets.

Reclassifications

Certain reclassifications were made to the prior period amounts to conform to the current period presentation.

Note 2. Revenue Recognition

Transaction Price Allocated to Future Performance Obligations

As of March 31, 2022, other than contracts for which the Company has applied the practical expedients, the aggregate amount of transaction price allocated to future performance obligations was not material to our consolidated revenues.

Contract Balances from Contracts with Customers

The following table provides information about receivables, contract assets, and contract liabilities from contracts with customers.

(In thousands)		arch 31, 2022	Dec	ember 31, 2021
Balances from contracts with customers:				
Accounts receivable (including long-term, included in Other assets)	\$	1,031,446	\$	1,106,225
Contract assets, short-term (included in Prepaid expenses and other current assets)		139,079		69,351
Contract assets, long-term (included in Other assets)		2,126		29,323
Contract liabilities (Deferred revenue)		205,432		167,071
Contract liabilities (Deferred revenue included in Other liabilities)		218		31,832

Revenue recognized for the three months ended March 31, 2022 and 2021 relating to the contract liability at December 31, 2021 and 2020 was \$29.4 million and \$7.7 million, respectively.

Note 3. Net Income per Share

The following is a reconciliation between basic and diluted weighted average common shares outstanding:

	Three Months	Ended March 31,
(In thousands)	2022	2021
Basic weighted average common shares outstanding	42,780	41,930
Effect of dilution:		
Stock options	_	12
Restricted stock units	935	1,229
Diluted weighted average common shares outstanding	43,715	43,171

As of March 31, 2022 and March 31, 2021, 0.2 million and 0.4 million, respectively, of restricted stock units have been excluded from diluted weighted average common shares outstanding, as their impact would have been anti-dilutive.

Stock Repurchase Program

The Company's Board of Directors has authorized a program to repurchase up to \$1.5 billion of its outstanding shares of common stock (the "Stock Repurchase Program"). The Stock Repurchase Program has no pre-established closing date and may be suspended or discontinued at any time. For the three months ended March 31, 2022 and 2021, the Company did not repurchase any shares of its Class A Common Stock. As of March 31, 2022, the Company had \$135.3 million of authorization remaining for repurchase under the Stock Repurchase Program.

Note 4. Impairment and Other Charges

There were no impairment and other charges for the three months ended March 31, 2022.

In March 2021, the Company completed a spin-off of the live comedy venue and talent management businesses ("LiveCo") of Levity Entertainment Group, LLC. In connection with the transaction, the Company effectively exchanged all of its rights and interests in LiveCo for the release of the Company's obligations, principally related to leases. As a result of this divestiture, the Company recognized a loss on the disposal of \$16.1 million reflecting the net assets transferred (consisting of property and equipment, lease right-of-use assets and intangibles, partially offset by lease and other obligations), which is included in Impairment and other charges. The Company retained its interest in the production services business of Levity Entertainment Group, LLC, which was renamed 25/7 Media Holdings, LLC following the spin-off.

Note 5. Restructuring and Other Related Charges

There were no restructuring and other related charges for the three months ended March 31, 2022.

Restructuring and other related charges of \$8.6 million for the three months ended March 31, 2021, consisted of \$4.1 million of severance costs associated with the restructuring plan announced in November 2020 and \$4.5 million at AMCNI related to the termination of distribution in certain international territories.

The following table summarizes the restructuring and other related charges recognized by operating segment:

	ree Months Ended March 31,		
(In thousands)	2021		
Domestic Operations	\$ 2,427		
International & Other	4,490		
Corporate / Inter-segment eliminations	1,708		
Total restructuring and other related charges	\$ 8,625		

Note 6. Program Rights

Total capitalized produced and licensed content by predominant monetization strategy is as follows:

	March 31, 2022								
(In thousands)		redominantly tized Individually		redominantly etized as a Group		Total			
Owned original program rights, net:									
Completed	\$	248,085	\$	165,975	\$	414,060			
In-production and in-development		128,173		321,724		449,897			
Total owned original program rights, net	\$	376,258	\$	487,699	\$	863,957			
<u>Licensed program rights, net:</u>									
Licensed film and acquired series	\$	5,797	\$	598,519	\$	604,316			
Licensed originals		62,367		189,300		251,667			
Advances and content versioning costs		26,600		123,589		150,189			
Total licensed program rights, net	·	94,764		911,408		1,006,172			
Program rights, net	\$	471,022	\$	1,399,107	\$	1,870,129			
Current portion of program rights, net					\$	15,104			
Program rights, net (long-term)						1,855,025			
					\$	1,870,129			

	December 31, 2021						
(In thousands)		edominantly zed Individually	Predominantly Monetized as a Group		Total		
Owned original program rights, net:							
Completed	\$	185,228	\$ 127,470	\$	312,698		
In-production and in-development		161,881	264,927		426,808		
Total owned original program rights, net	\$	347,109	\$ 392,397	\$	739,506		
Licensed program rights, net:							
Licensed film and acquired series	\$	7,005	\$ 620,935	\$	627,940		
Licensed originals		61,923	148,063		209,986		
Advances and content versioning costs		57,278	107,196		164,474		
Total licensed program rights, net		126,206	876,194		1,002,400		
Program rights, net	\$	473,315	\$ 1,268,591	\$	1,741,906		
Current portion of program rights, net				\$	10,068		
Program rights, net (long-term)					1,731,838		
				\$	1,741,906		

Amortization of owned and licensed program rights, included in Technical and operating expenses on the condensed consolidated statements of income, is as follows:

	Three Months Ended March 31, 2022						
(In thousands)	N	edominantly Monetized Idividually	Mo	dominantly netized as a Group		Total	
Owned original program rights	\$	49,840	\$	16,935	\$	66,775	
Licensed program rights		7,608		118,469		126,077	
Program rights amortization	\$	57,448	\$	135,404	\$	192,852	
	Three Months Ended March 31, 2021						
(In the control of th	Monetized			dominantly netized as a		Total	
(In thousands)		ndividually		Group		10(d)	
Owned original program rights	\$	33,906	\$	4,566	\$	38,472	
Licensed program rights		25,020		87,495		112,515	
Program rights amortization	\$	58,926	\$	92,061	\$	150,987	

The Company periodically reviews the programming usefulness of its licensed and owned original program rights based on several factors, including expected future revenue generation from airings on the Company's networks and other exploitation opportunities, ratings, type and quality of program material, standards and practices, and fitness for exhibition through various forms of distribution. If it is determined that film or other program rights have limited, or no, future programming usefulness, the useful life is updated, which generally results in a write-off of the unamortized cost to technical and operating expenses in the consolidated statements of income. There were no significant program rights write-offs included in technical and operating expense for the three months ended March 31, 2022 or 2021.

Note 7. Investments

The Company holds several investments in and loans to non-consolidated entities which are included in Other assets in the condensed consolidated balance sheet. Equity method investments were \$87.1 million at March 31, 2022 and \$93.7 million at December 31, 2021.

Marketable Equity Securities

The Company classifies publicly traded investments with readily determinable fair values that are not accounted for under the equity method as marketable equity securities. Marketable equity securities are recorded at cost and adjusted to fair value at each reporting period. The changes in fair value between measurement dates are recorded in miscellaneous, net in the condensed consolidated statement of income. Investments in marketable equity securities were \$10.1 million at March 31, 2022 and \$5.8 million at December 31, 2021. There were \$4.3 million unrealized gains and \$5.4 million realized losses on marketable equity securities for the three months ended March 31, 2022 and 2021, respectively, included in miscellaneous, net in the condensed consolidated statement of income.

Non-marketable Equity Securities

The Company classifies investments without readily determinable fair values that are not accounted for under the equity method as non-marketable equity securities. Investments in non-marketable equity securities were \$37.7 million at March 31, 2022 and December 31, 2021. The changes in value, if any, are recorded in miscellaneous, net in the condensed consolidated statement of income.

Note 8. Goodwill and Other Intangible Assets

The carrying amount of goodwill, by operating segment is as follows:

(In	n thousands)	Domestic Operations International and Other			Total	
D	ecember 31, 2021	\$	353,470	\$	355,874	\$ 709,344
Pı	urchase accounting adjustments		(1,408)		_	(1,408)
A	mortization of "second component" goodwill		(336)		_	(336)
F	oreign currency translation		_		(6,361)	(6,361)
M	Iarch 31, 2022	\$	351,726	\$	349,513	\$ 701,239

As of March 31, 2022 and December 31, 2021, accumulated impairment charges in the International and Other segment totaled \$123.1 million.

The purchase accounting adjustments of \$1.4 million to the carrying amount of goodwill in Domestic Operations relates to the acquisition of Sentai Holdings, a global supplier of anime content, including its anime-focused HIDIVE subscription streaming service, for which the allocation of goodwill is preliminary and is based on current estimates and currently available information, and is subject to revision based on final allocation of the purchase price to the identifiable assets and liabilities acquired.

The reduction of \$0.3 million in the carrying amount of goodwill for Domestic Operations is due to the realization of a tax benefit for the amortization of "second component" goodwill at SundanceTV. Second component goodwill is the amount of tax deductible goodwill in excess of goodwill for financial reporting purposes. In accordance with the authoritative guidance at the time of the SundanceTV acquisition, the tax benefits associated with this excess are applied to first reduce the amount of goodwill, and then other intangible assets for financial reporting purposes, if and when such tax benefits are realized in the Company's tax returns.

The following tables summarize information relating to the Company's identifiable intangible assets:

(In thousands)	Accumulated Gross Amortization				Net	Estimated Useful Lives
Amortizable intangible assets:					_	
Affiliate and customer relationships	\$ 645,838	\$	(359,436)	\$	286,402	6 to 25 years
Advertiser relationships	46,282		(31,287)		14,995	11 years
Trade names and other amortizable intangible assets	110,860		(43,451)		67,409	3 to 20 years
Total amortizable intangible assets	802,980		(434,174)		368,806	
Indefinite-lived intangible assets:						
Trademarks	19,900		_		19,900	
Total intangible assets	\$ 822,880	\$	(434,174)	\$	388,706	

		December 31, 2021					
(In thousands)		Accumulated Gross Amortization				Net	
Amortizable intangible assets:							
Affiliate and customer relationships	\$	649,543	\$	(354,673)	\$	294,870	
Advertiser relationships		46,282		(30,235)		16,047	
Trade names and other amortizable intangible assets		111,151		(42,534)		68,617	
Total amortizable intangible assets		806,976		(427,442)		379,534	
Indefinite-lived intangible assets:	-						
Trademarks		19,900		_		19,900	
otal intangible assets	\$	826,876	\$	(427,442)	\$	399,434	

Aggregate amortization expense for amortizable intangible assets for the three months ended March 31, 2022 and 2021 was \$10.6 million and \$9.5 million, respectively. Estimated aggregate amortization expense for intangible assets subject to amortization for each of the following five years is:

/T		
(In	thousands))

Years Ending December 31,	
2022	\$ 42,201
2023	42,118
2024	42,034
2025	40,290
2026	35,712

Note 9. Accrued Liabilities

Accrued liabilities consist of the following:

(In thousands)	Mar	ch 31, 2022	December 31, 2021
Employee related costs		87,238	\$ 128,388
Participations and residuals		125,636	133,988
Interest		21,804	36,922
Other accrued expenses		46,228	41,109
Total accrued liabilities	\$	280,906	\$ 340,407

Note 10. Long-term Debt

The Company's long-term debt consists of the following:

(In thousands)	March 31, 2022			December 31, 2021
Senior Secured Credit Facility: (a)				
Term Loan A Facility	\$	666,563	\$	675,000
Senior Notes:				
5.00% Notes due April 2024		400,000		400,000
4.75% Notes due August 2025		800,000		800,000
4.25% Notes due February 2029		1,000,000		1,000,000
Total long-term debt		2,866,563		2,875,000
Unamortized discount		(22,088)		(23,167)
Unamortized deferred financing costs		(12,546)		(13,363)
Long-term debt, net		2,831,929		2,838,470
Current portion of long-term debt		33,750		33,750
Noncurrent portion of long-term debt	\$	2,798,179	\$	2,804,720

⁽a) The Company's \$500 million revolving credit facility remains undrawn at March 31, 2022. Total undrawn revolver commitments are available to be drawn for general corporate purposes of the Company.

In March 2022, the Company repaid \$8.4 million of the principal amount of the Term Loan A Facility in accordance with the terms of the agreement.

Note 11. Leases

The following table summarizes the leases included in the condensed consolidated balance sheets as follows:

(In thousands)	Balance Sheet Location	M	larch 31, 2022	cember 31, 2021	
<u>Assets</u>					
Operating	Operating lease right-of-use assets	\$	119,774	\$	125,866
Finance	Property and equipment, net		11,805		12,080
Total lease assets		\$	131,579	\$	137,946
<u>Liabilities</u>					
Current:					
Operating	Current portion of lease obligations	\$	34,424	\$	32,929
Finance	Current portion of lease obligations		3,952		3,667
		\$	38,376	\$	36,596
Noncurrent:					_
Operating	Lease obligations	\$	119,416		128,319
Finance	Lease obligations		22,368		23,520
			141,784	\$	151,839
Total lease liabilities		\$	180,160	\$	188,435

Note 12. Fair Value Measurement

The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable. Observable inputs reflect assumptions market participants would use in pricing an asset or liability based on market data obtained from independent sources while unobservable inputs reflect a reporting entity's pricing based upon their own market assumptions. The fair value hierarchy consists of the following three levels:

- Level I Quoted prices for identical instruments in active markets.
- Level II Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level III Instruments whose significant value drivers are unobservable.

The following table presents for each of these hierarchy levels, the Company's financial assets and liabilities that are measured at fair value on a recurring basis at March 31, 2022 and December 31, 2021:

(In thousands)	 Level I	Level II		vel II Level III		Level II Level III		Level III Level III		Level III Total	
At March 31, 2022:											
Assets											
Cash equivalents	\$ 45,000	\$	_	\$	_	\$	45,000				
Marketable securities	10,064		_		_		10,064				
Foreign currency derivatives	_		166		_		166				
<u>Liabilities</u>											
Foreign currency derivatives	_		5,927		_		5,927				
At December 31, 2021:											
Assets											
Marketable securities	\$ 5,771	\$	_	\$	_	\$	5,771				
Foreign currency derivatives	_		196		_		196				
<u>Liabilities</u>											
Foreign currency derivatives	_		5,911		_		5,911				

The Company's cash equivalents (comprised of money market funds) and marketable securities are classified within Level I of the fair value hierarchy because they are valued using quoted market prices.

The Company's foreign currency derivatives are classified within Level II of the fair value hierarchy as their fair values are determined based on a market approach valuation technique that uses readily observable market parameters and the consideration of counterparty risk.

At March 31, 2022 and December 31, 2021, the Company did not have any assets or liabilities measured at fair value on a recurring basis that would be considered Level III.

Fair value measurements are also used in nonrecurring valuations performed in connection with acquisition accounting and impairment testing. These nonrecurring valuations primarily include the valuation of program rights, goodwill, intangible assets and property and equipment. All of our nonrecurring valuations use significant unobservable inputs and therefore fall under Level III of the fair value hierarchy.

Credit Facility Debt and Senior Notes

The fair values of each of the Company's debt instruments are based on quoted market prices for the same or similar issues or on the current rates offered to the Company for instruments of the same remaining maturities.

The carrying values and estimated fair values of the Company's financial instruments, excluding those that are carried at fair value in the condensed consolidated balance sheets, are summarized as follows:

	 March 31, 2022				
(In thousands)	Carrying Amount	Estimated Fair Value			
Debt instruments:					
Term loan A facility	\$ 656,806	\$	659,897		
5.00% Notes due April 2024	397,932		398,500		
4.75% Notes due August 2025	792,603		793,000		
4.25% Notes due February 2029	984,588		915,000		
	\$ 2,831,929	\$	2,766,397		

	December 31, 2021					
(In thousands)	Carrying Amount			Estimated Fair Value		
Debt instruments:						
Term loan A facility	\$	664,581	\$	670,781		
5.00% Notes due April 2024		397,693		403,500		
4.75% Notes due August 2025		792,098		818,000		
4.25% Notes due February 2029		984,098		997,500		
	\$	2,838,470	\$	2,889,781		

Fair value estimates related to the Company's debt instruments presented above are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates are subjective in nature and involve uncertainties and matters of significant judgments and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Note 13. Derivative Financial Instruments

Foreign Currency Exchange Rate Risk

We are exposed to foreign currency risk to the extent that we enter into transactions denominated in currencies other than one of our subsidiaries' respective functional currencies (non-functional currency risk), such as affiliation agreements, programming contracts, certain accounts payable and trade receivables (including intercompany amounts) that are denominated in a currency other than the applicable functional currency.

The fair values of the Company's derivative financial instruments included in the condensed consolidated balance sheets are as follows:

(In thousands)	Balance Sheet Location	M	March 31, 2022		mber 31, 2021
Derivatives not designated as hedging instruments:					
Assets:					
Foreign currency derivatives	Prepaid expenses and other current assets	\$	166	\$	180
Foreign currency derivatives	Other assets		_		16
Liabilities:					
Foreign currency derivatives	Accrued liabilities	\$	2,045	\$	1,686
Foreign currency derivatives	Other liabilities		3,882		4,225

The amounts of gains and losses related to the Company's derivative financial instruments not designated as hedging instruments are as follows:

	Location of Gain or (Loss) Recognized in Earnings on Derivatives		(Loss) Recognized in n Derivatives
		Three Months I	Ended March 31,
(In thousands)		2022	2021
Foreign currency derivatives	Miscellaneous, net	\$ (227)	\$ 54

Note 14. Income Taxes

For the three months ended March 31, 2022, income tax expense was \$41.6 million, representing an effective tax rate of 27%, as compared to the federal statutory rate of 21%. The effective tax rate differs from the federal statutory rate due primarily to state and local income tax expense, tax expense related to non-deductible compensation and tax expense for an increase in the valuation allowance for foreign taxes.

For the three months ended March 31, 2021, income tax expense was \$25.9 million, representing an effective tax rate of 21%, which was equal to the federal statutory rate. The effective tax rate was impacted by state and local income tax expense, tax expense from nondeductible compensation and tax expense from foreign operations partially offset by a tax benefit from foreign derived intangible income and excess tax benefits related to stock compensation.

At March 31, 2022, the Company had foreign tax credit carry forwards of approximately \$40.4 million, expiring on various dates from 2022 through 2032. These carryforwards have been reduced by a valuation allowance of \$40.4 million as it is more likely than not that these carry forwards will not be realized. For the three months ended March 31, 2022, \$0.3 million relating to amortization of tax deductible second component goodwill was realized as a reduction in tax liability (as determined on a 'with-and-without' approach).

Note 15. Commitments and Contingencies

Commitments

As of March 31, 2022, the Company's contractual obligations not reflected on the Company's condensed consolidated balance sheet decreased \$53.3 million, as compared to December 31, 2021, to \$1,010.1 million. The decrease primarily relates to payments for program rights.

Legal Matters

On August 14, 2017, Robert Kirkman, Robert Kirkman, LLC, Glen Mazzara, 44 Strong Productions, Inc., David Alpert, Circle of Confusion Productions, LLC, New Circle of Confusion Productions, Inc., Gale Anne Hurd, and Valhalla Entertainment, Inc. f/k/a Valhalla Motion Pictures, Inc. (together, the "Plaintiffs") filed a complaint in California Superior Court in connection with Plaintiffs' rendering of services as writers and producers of the television series entitled The Walking Dead, as well as Fear the Walking Dead and/or Talking Dead, and the agreements between the parties related thereto (the "Walking Dead Litigation"). The Plaintiffs asserted that the Company had been improperly underpaying the Plaintiffs under their contracts with the Company and they asserted claims for breach of contract, breach of the implied covenant of good faith and fair dealing, inducing breach of contract, and liability for violation of Cal. Bus. & Prof. Code § 17200. The Plaintiffs sought compensatory and punitive damages and restitution. On August 8, 2019, the judge in the Walking Dead Litigation ordered a trial to resolve certain issues of contract interpretation only. Following eight days of trial in February and March 2020, on July 22, 2020, the judge issued a Statement of Decision finding in the Company's favor on all seven matters of contract interpretation before the court in this first phase trial. On January 20, 2021, the Plaintiffs filed a second amended complaint, eliminating eight named defendants and their claims under Cal. Bus. & Prof. Code § 17200. On May 5, 2021, the Plaintiffs filed a third amended complaint, repleading in part their claims for alleged breach of the implied covenant of good faith and fair dealing, inducing breach of contract, and certain breach of contract claims. On June 2, 2021, the Company filed a demurrer and motion to strike seeking to dismiss the claim for breach of the implied covenant of good faith and fair dealing and certain tort and breach of contract claims asserted in the third amended complaint. On July 27, 2021, the court granted in part and denied in part the Company's motion. On January 12, 2022, the Company filed a motion for summary adjudication of many of the remaining claims. On April 6, 2022, the court granted the Company's summary adjudication motion in part, dismissing the Plaintiffs' claims for breach of the implied covenant of good faith and fair dealing and inducing breach of contract. The Company believes the two remaining claims in the case for breach of contract are without merit and is continuing to defend against them. At this time, no determination can be made as to the ultimate outcome of this litigation or the potential liability, if any, on the part of the Company.

The Company is party to various lawsuits and claims in the ordinary course of business, including the matters described above. Although the outcome of these matters cannot be predicted with certainty and while the impact of these matters on the Company's results of operations in any particular subsequent reporting period could be material, management does not believe that the resolution of these matters will have a material adverse effect on the financial position of the Company or the ability of the Company to meet its financial obligations as they become due.

Note 16. Equity Plans

In March 2022, AMC Networks granted 628,508 RSUs to certain executive officers and employees under the AMC Networks Inc. Amended and Restated 2016 Employee Stock Plan. The RSUs vest ratably over a three-year period.

During the three months ended March 31, 2022, 614,821 RSUs and 344,157 performance restricted stock units (PRSUs) of AMC Networks Class A Common Stock previously issued to employees of the Company vested. On the vesting date, 261,945 RSUs and 155,103 PRSUs were surrendered to the Company to cover the required statutory tax withholding obligations and 352,876 RSU and 189,054 PRSU new shares of AMC Networks Class A Common Stock were issued. Units are surrendered to satisfy the employees' statutory minimum tax withholding obligations for the applicable income and other

employment tax. All units surrendered during the quarter had an aggregate value of \$20.3 million, which has been reflected as a financing activity in the condensed consolidated statement of cash flows for the three months ended March 31, 2022.

Share-based compensation expenses included in selling, general and administrative expenses were \$8.1 million and \$13.4 million for the three months ended March 31, 2022 and 2021, respectively.

As of March 31, 2022, there was \$41.8 million of total unrecognized share-based compensation cost related to outstanding unvested share-based awards. The unrecognized compensation cost is expected to be recognized over a weighted-average remaining period of approximately 2.4 years.

Note 17. Redeemable Noncontrolling Interests

The following table summarizes activity related to redeemable noncontrolling interest for the three months ended March 31, 2022 and March 31, 2021:

(In thousands)	Three Months En 31, 202	
December 31, 2021	\$	283,849
Net earnings		3,907
March 31, 2022	\$	287,756

(In thousands)	nths Ended March 31, 2021
December 31, 2020	\$ 315,649
Net earnings	6,570
Distributions	(2,344)
Distribution related to spin-off transaction	(8,040)
Transfer to noncontrolling interest	(18,367)
March 31, 2021	\$ 293,468

In connection with the spin-off of the live comedy venue and talent management businesses of Levity Entertainment Group, LLC (see Note 4), \$8.0 million of redeemable noncontrolling interests was distributed to the noncontrolling partners. In addition, as part of the transaction, the preexisting put rights of the noncontrolling interest holders were terminated. Accordingly, the remaining \$18.4 million of noncontrolling interests was transferred from Redeemable noncontrolling interests to Noncontrolling interests in the condensed consolidated balance sheet.

Note 18. Related Party Transactions

The Company and its related parties routinely enter into transactions with each other in the ordinary course of business. Revenues, net from related parties amounted to \$1.3 million and \$1.2 million for the three months ended March 31, 2022 and 2021, respectively. Amounts charged to the Company, included in selling, general and administrative expenses, pursuant to transactions with its related parties amounted to \$0.6 million and \$0.5 million for the three months ended March 31, 2022 and 2021, respectively.

Note 19. Cash Flows

The Company's non-cash investing and financing activities and other supplemental data are as follows:

	Three	Three Months Ended March 31,		
(In thousands)	2022		2021	
Non-Cash Investing and Financing Activities:				
Capital expenditures incurred but not yet paid	\$	5,284 \$	2,314	
Supplemental Data:				
Cash interest paid		44,073	39,614	
Income taxes paid, net		5,588	2,314	

Note 20. Segment Information

The Company classifies its operations into two operating segments: Domestic Operations and International and Other. These operating segments represent strategic business units that are managed separately.

The Company evaluates segment performance based on several factors, of which the primary financial measure is operating segment adjusted operating income ("AOI"). The Company defines AOI as operating income (loss) before depreciation and amortization, cloud computing amortization, share-based compensation expenses or benefit, impairment and other charges (including gains or losses on sales or dispositions of businesses), restructuring and other related charges and including the Company's proportionate share of adjusted operating income (loss) from majority-owned equity method investees. The Company has presented the components that reconcile adjusted operating income to operating income, and other information as to the continuing operations of the Company's operating segments below.

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		Three Months Ended March 31, 2022							
(In thousands)		mestic Operations		International and Other	•	Corporate / Inter- segment Eliminations		Consolidated	
Revenues, net									
Subscription	\$	343,748	\$	60,412	\$	_	\$	404,160	
Content licensing and other	\$	61,254	\$	27,054	\$	(3,237)		85,071	
Distribution and other		405,002		87,466		(3,237)		489,231	
Advertising		200,541		22,385		_		222,926	
Consolidated revenues, net	\$	605,543	\$	109,851	\$	(3,237)	\$	712,157	
Operating income (loss)	\$	198,522	\$	17,355	\$	(41,200)	\$	174,677	
Share-based compensation expenses		3,673		754		3,702		8,129	
Depreciation and amortization		12,136		4,903		5,551		22,590	
Cloud computing amortization		7		_		900		907	
Majority-owned equity investees AOI		4,881		_		_		4,881	
Adjusted operating income (loss)	\$	219,219	\$	23,012	\$	(31,047)	\$	211,184	

Three Months Ended March 31, 2021 Corporate / Intersegment Eliminations International (In thousands) **Domestic Operations** and Other Consolidated Revenues, net Subscription \$ 318,832 63,028 \$ 381,860 (3,395)Content licensing and other 55,995 36,568 89,168 Distribution and other 374,827 \$ 99,596 (3,395)\$ 471.028 Advertising 199,142 21,571 220,713 (3,395)Consolidated revenues, net 573,969 121,167 691,741 Operating income (loss) \$ \$ (43,589)169,708 216,459 (3,162)\$ Share-based compensation expenses 5,639 1,231 6,576 13,446 Depreciation and amortization 13,373 4,949 6,924 25,246 Restructuring and other related charges 4,490 2,427 1,708 8,625 Impairment and other charges 16,055 16,055 Cloud computing amortization 264 264 Majority-owned equity investees AOI 4,635 4,635 242,533 23,563 (28,117)237,979 Adjusted operating income (loss)

Corporate overhead costs not allocated to the segments include such costs as executive salaries and benefits, costs of maintaining corporate headquarters, facilities and common support functions (such as human resources, legal, finance, strategic planning and information technology).

Inter-segment eliminations are primarily licensing revenues recognized between the Domestic Operations and International and Other segments as well as transmission revenues recognized by AMC Networks Broadcasting & Technology from the International and Other operating segment.

	Three Months Ended March 31,			
(In thousands)		2022		2021
Inter-segment revenues				
Domestic Operations	\$	(3,002)	\$	(670)
International and Other		(235)		(2,725)
	\$	(3,237)	\$	(3,395)

The table below summarizes revenues based on customer location:

	Three Months I	Three Months Ended March 31,			
(In thousands)		2022	2021		
Revenues					
United States	\$	591,208	\$ 5'	77,148	
Europe		82,925	;	82,036	
Other		38,024		32,557	
	\$	712,157	\$ 60	91,741	

The table below summarizes property and equipment based on asset location:

(In thousands)	March 31, 2022	December 31, 2021	
Property and equipment, net			
United States	\$ 206,410	\$	210,252
Europe	13,731		14,510
Other	1,153		1,029
	\$ 221,294	\$	225,791

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

This Management's Discussion and Analysis of Financial Condition and Results of Operations contains statements that constitute forward-looking information within the meaning of the Private Securities Litigation Reform Act of 1995. In this Management's Discussion and Analysis of Financial Condition and Results of Operations there are statements concerning our future operating results and future financial performance. Words such as "expects," "anticipates," "believes," "estimates," "will," "should," "could," "potential," "continue," "intends," "plans" and similar words and terms used in the discussion of future operating results and future financial performance identify forward-looking statements. You are cautioned that any such forward-looking statements are not guarantees of future performance or results and involve risks and uncertainties and that actual results or developments may differ materially from the forward-looking statements as a result of various factors. Factors that may cause such differences to occur include, but are not limited to:

- the level of our revenues;
- market demand, including changes in viewer consumption patterns, for our programming networks, our subscription streaming services, our programming, and our production services;
- demand for advertising inventory and our ability to deliver guaranteed viewer ratings;
- the highly competitive nature of the cable, telecommunications, streaming and programming industries;
- the cost of, and our ability to obtain or produce, desirable content for our programming services, other forms of distribution, including digital and licensing in international markets, as well as our film distribution businesses;
- market demand for our owned original programming and our film content;
- · our ability to successfully launch our streaming services in countries outside of the United States;
- · the loss of any of our key personnel and artistic talent;
- the security of our program rights and other electronic data;
- our ability to maintain and renew distribution or affiliation agreements with distributors;
- the impact of COVID-19 on the economy and our business, including the measures taken by governmental authorities to address the pandemic, which may precipitate or exacerbate other risks and/or uncertainties;
- changes in domestic and foreign laws or regulations under which we operate;
- economic and business conditions and industry trends in the countries in which we operate, including increases in inflation rates;
- fluctuations in currency exchange rates and interest rates;
- changes in laws or treaties relating to taxation, or the interpretation thereof, in the United States or in the countries in which we operate;
- the impact of existing and proposed federal, state and international laws and regulations relating to data protection, privacy and security, including the European Union's General Data Protection Regulation ("GDPR");
- our substantial debt and high leverage;
- reduced access to capital markets or significant increases in costs to borrow;
- the level of our expenses;
- future acquisitions and dispositions of assets;
- our ability to successfully acquire new businesses and, if acquired, to integrate, and implement our plan with respect to businesses we acquire;
- problems we may discover post-closing with the operations, including the internal controls and financial reporting process, of businesses we
 acquire;
- uncertainties regarding the financial results of equity method investees, issuers of our investments in marketable equity securities and non-marketable equity securities and changes in the nature of key strategic relationships with partners and joint ventures;
- the outcome of litigation and other proceedings;
- · whether pending uncompleted transactions, if any, are completed on the terms and at the times set forth (if at all);
- other risks and uncertainties inherent in our programming and streaming businesses;
- · financial community and rating agency perceptions of our business, operations, financial condition and the industry in which we operate;
- events that are outside our control, such as political unrest in international markets, terrorist attacks, natural disasters and other similar events; and

• the factors described under Item 1A, "Risk Factors" in our 2021 Annual Report on Form 10-K (the "2021 Form 10-K"), as filed with the Securities and Exchange Commission ("SEC").

We disclaim any obligation to update or revise the forward-looking statements contained herein, except as otherwise required by applicable federal securities laws.

Introduction

Management's discussion and analysis of financial condition and results of operations, or MD&A, is a supplement to and should be read in conjunction with the unaudited condensed consolidated financial statements and notes thereto included elsewhere herein and our 2021 Form 10-K to enhance the understanding of our financial condition, changes in financial condition and results of our operations. Unless the context otherwise requires, all references to "we," "us," "our," "AMC Networks" or the "Company" refer to AMC Networks Inc., together with its subsidiaries. MD&A is organized as follows:

Business Overview. This section provides a general description of our business and our operating segments, as well as other matters that we believe are important in understanding our results of operations and financial condition and in anticipating future trends.

Consolidated Results of Operations. This section provides an analysis of our results of operations for the three months ended March 31, 2022 compared to the three months ended March 31, 2021. Our discussion is presented on both a consolidated and segment basis. Our two segments are: (i) Domestic Operations and (ii) International and Other.

Liquidity and Capital Resources. This section provides a discussion of our financial condition as of March 31, 2022, as well as an analysis of our cash flows for the three months ended March 31, 2022 and 2021. The discussion of our financial condition and liquidity includes summaries of (i) our primary sources of liquidity and (ii) our contractual obligations that existed at March 31, 2022 as compared to December 31, 2021.

Critical Accounting Policies and Estimates. This section provides an update, if any, to our significant accounting policies or critical accounting estimates since December 31, 2021.

Business Overview

Financial Highlights

The tables presented below set forth our consolidated revenues, net, operating income (loss) and adjusted operating income (loss) ("AOI")¹, for the periods indicated.

	Three Months Ended March 31,			
(In thousands)		2022 2021		
Revenues, net				
Domestic Operations	\$	605,543	\$	573,969
International and Other		109,851		121,167
Inter-segment Eliminations		(3,237)		(3,395)
	\$	712,157	\$	691,741
Operating Income (Loss)				
Domestic Operations	\$	198,522	\$	216,459
International and Other		17,355		(3,162)
Corporate / Inter-segment Eliminations		(41,200)		(43,589)
	\$	174,677	\$	169,708
Adjusted Operating Income (Loss)	-		-	
Domestic Operations	\$	219,219	\$	242,533
International and Other		23,012		23,563
Corporate / Inter-segment Eliminations		(31,047)		(28,117)
	\$	211,184	\$	237,979

¹ Adjusted Operating Income (Loss), is a non-GAAP financial measure. See the "Non-GAAP Financial Measures" section on page 30 for additional information, including our definition and our use of this non-GAAP financial measure, and for a reconciliation to its most comparable GAAP financial measure.

Segment Reporting

We manage our business through the following two operating segments:

- Domestic Operations: Includes our programming services and AMC Broadcasting & Technology. Our programming services consist of our five
 national programming networks, our streaming services, our AMC Studios operation and IFC Films. Our national programming networks are
 AMC, WE tv, BBC AMERICA, IFC, and SundanceTV. Our streaming services consist of our targeted subscription streaming services (Acorn TV,
 Shudder, Sundance Now, ALLBLK, and HIDIVE), AMC+ and other streaming initiatives. Our AMC Studios operation produces original
 programming for our programming networks and also licenses such programming worldwide and IFC Films is our film distribution business.
 AMC Networks Broadcasting & Technology, our technical services business, primarily services most of the national programming networks.
- *International and Other*: Includes AMC Networks International ("AMCNI"), our international programming businesses consisting of a portfolio of channels around the world, and 25/7 Media, our production services business.

Domestic Operations

In our Domestic Operations segment, we earn revenue principally from: (i) the distribution of our programming through our programming networks and streaming services, (ii) the sale of advertising, and (iii) the licensing of our original programming to distributors, including the distribution of programming of IFC Films. Subscription revenue includes fees paid by distributors and consumers for our programming networks and streaming services. Subscription fees paid by distributors represent the largest component of distribution revenue. Our subscription fee revenues for our programming networks are based on a per subscriber fee, and, to a lesser extent, fixed fees under multi-year contracts, commonly referred to as "affiliation agreements," which generally provide for annual rate increases. The specific subscription fee revenues we earn vary from period to period, distributor to distributor and also vary among our programming services, but are generally based upon the number of each distributor's subscribers who receive our programming, referred to as viewing subscribers. Subscription fees for our streaming services are generally paid by consumers on a monthly basis. Content licensing revenue is earned from the licensing of original programming for digital, foreign and home video distribution and is recognized upon availability or distribution by the licensee.

Under affiliation agreements with our distributors, we have the right to sell a specified amount of national advertising time on our programming networks. Our advertising revenues are more variable than subscription fee revenues because the majority of our advertising is sold on a short-term basis, not under long-term contracts. Our arrangements with advertisers provide for a set number of advertising units to air over a specific period of time at a negotiated price per unit. Additionally, in these advertising sales arrangements, our programming networks generally guarantee specified viewer ratings for their programming.

Programming expenses, included in technical and operating expenses, represent the largest expenses of the Domestic Operations segment and primarily consists of amortization of programming rights, such as those for original programming, feature films and licensed series, as well as participation and residual costs. The other components of technical and operating expenses primarily include distribution and production related costs and program operating costs including cost of delivery, such as origination, transmission, uplinking and encryption.

The success of our business depends on original programming, both scripted and unscripted, across all of our programming services. These original series generally result in higher ratings for our networks. Among other things, higher audience ratings drive increased revenues through higher advertising revenues. The timing of exhibition and distribution of original programming varies from period to period, which results in greater variability in our revenues, earnings and cash flows from operating activities. We will continue to increase our investment in original programming. There may be significant changes in the level of our technical and operating expenses due to the amortization of content acquisition and/or original programming costs and/or the impact of management's periodic assessment of programming usefulness. Such costs will also fluctuate with the level of revenues derived from owned original programming in each period as program rights that are monetized individually are amortized based on the individual-film-forecast-computation method, while program rights that are monetized as a group are amortized based on projected usage, typically resulting in an accelerated amortization pattern.

Most original series require us to make up-front investments, which are often significant amounts. Not all of our programming efforts are commercially successful, which could result in a write-off of program rights. If it is determined that programming rights have limited, or no, future programming usefulness based on actual demand or market conditions, a write-off of the unamortized cost is recorded in technical and operating expenses.

International and Other

Our International and Other segment primarily includes the operations of AMCNI and 25/7 Media.

In our International and Other segment, we earn revenue principally from the international distribution of programming and, to a lesser extent, the sale of advertising from our AMCNI programming networks. We also earn revenue through production services from 25/7 Media. For the three months ended March 31, 2022, distribution revenues represented 80% of the revenues of the International and Other segment. Distribution revenue primarily includes subscription fees paid by distributors or consumers to carry our programming networks and production services revenue generated from 25/7 Media. Our subscription revenues are generally based on either a per-subscriber fee or a fixed contractual annual fee, under multi-year affiliation agreements, which may provide for annual rate increases. Our production services revenues are based on master production agreements whereby a third-party engages us to produce content on its behalf. Production services revenues are recognized based on the percentage of cost incurred to total estimated cost of the contract. Distribution revenues are derived from the distribution of our programming networks primarily in Europe and to a lesser extent, Latin America.

Programming expenses, program operating costs and production costs incurred to produce content for third parties are included in technical and operating expenses, and represent the largest expense of the International and Other segment. Programming expenses primarily consist of amortization of acquired content, costs of dubbing and sub-titling of programs, production costs, and participation and residual costs. Program operating costs include costs such as origination, transmission, uplinking and encryption of our linear AMCNI channels as well as content hosting and delivery costs at our various online content distribution initiatives. Not all of our programming efforts are commercially successful, which could result in a write-off of program rights. If it is determined that programming rights have limited, or no, future programming usefulness based on actual demand or market conditions, a write-off of the unamortized cost is recorded in technical and operating expenses.

Corporate / Inter-segment Eliminations

Corporate operations primarily consist of executive management and administrative support services, such as executive salaries and benefits costs, costs of maintaining corporate headquarters, facilities and common support functions (such as human resources, legal, finance, strategic planning and information technology). The segment financial information set forth below, including the discussion related to individual line items, does not reflect intersegment eliminations unless specifically indicated.

Impact of COVID-19 on Our Business

The Company continues to monitor the ongoing impact of the COVID-19 pandemic on all aspects of its business. The Company cannot reasonably predict the ultimate impact of the COVID-19 pandemic, including the extent of any adverse impact on our business, results of operations and financial condition, which will depend on, among other things, the impact of governmental regulations that have been, and may continue to be, imposed in response to the pandemic, the effectiveness of actions taken to contain or mitigate the outbreak, the acceptance, safety and efficacy of vaccines, and global economic conditions. The Company does not expect the COVID-19 pandemic and its related economic impact to affect its liquidity position or its ongoing ability to meet the covenants in its debt instruments.

Impact of Economic Conditions

Our future performance is dependent, to a large extent, on general economic conditions including the impact of direct competition, our ability to manage our businesses effectively, and our relative strength and leverage in the marketplace, both with suppliers and customers.

Capital and credit market disruptions, as well as other events such as the COVID-19 pandemic, inflation, international conflict and recession, could cause economic downturns, which may lead to lower demand for our products, such as lower demand for television advertising and a decrease in the number of subscribers receiving our programming services from our distributors. Events such as these may adversely impact our results of operations, cash flows and financial position.

Consolidated Results of Operations

The amounts presented and discussed below represent 100% of each operating segment's revenues, net and expenses. Where we have management control of an entity, we consolidate 100% of such entity in our consolidated statements of operations notwithstanding that a third-party owns an interest, which may be significant, in such entity. The noncontrolling owner's interest in the operating results of consolidated subsidiaries are reflected in net income attributable to noncontrolling interests in our consolidated statements of operations.

Three Months Ended March 31, 2022 and 2021

The following table sets forth our consolidated results of operations for the periods indicated.

	Three Months Ended March 31,			
(In thousands)	2022	2021	Change	
Revenues, net:				
Subscription	\$ 404,160	\$ 381,860	5.8 %	
Content licensing and other	 85,071	89,168	(4.6)%	
Distribution and other	489,231	471,028	3.9 %	
Advertising	 222,926	220,713	1.0 %	
Total revenues, net	712,157	691,741	3.0 %	
Operating expenses:				
Technical and operating (excluding depreciation and amortization)	284,237	280,572	1.3 %	
Selling, general and administrative	230,653	191,535	20.4 %	
Depreciation and amortization	22,590	25,246	(10.5)%	
Impairment and other charges	_	16,055	(100.0)%	
Restructuring and other related charges	 	8,625	(100.0)%	
Total operating expenses	 537,480	522,033	3.0 %	
Operating income	174,677	169,708	2.9 %	
Other income (expense):				
Interest expense, net	(28,337)	(32,400)	(12.5)%	
Loss on extinguishment of debt	_	(22,074)	(100.0)%	
Miscellaneous, net	 5,828	5,406	7.8 %	
Total other expense	(22,509)	(49,068)	(54.1)%	
Income from operations before income taxes	 152,168	120,640	26.1 %	
Income tax expense	(41,634)	(25,915)	60.7 %	
Net income including noncontrolling interests	 110,534	94,725	16.7 %	
Net income attributable to noncontrolling interests	(6,346)	(7,704)	(17.6)%	
Net income attributable to AMC Networks' stockholders	\$ 104,188	\$ 87,021	19.7 %	

Revenues

Subscription revenues increased 7.8% in our Domestic Operations segment primarily due to an increase in streaming revenues. Subscription revenues decreased 4.2% in our International and Other segment primarily due to the unfavorable impact of foreign currency translation at AMCNI.

Content licensing and other revenues increased 9.4% in our Domestic Operations segment primarily related to a higher number of original programs distributed as compared to the prior comparable period. Content licensing and other revenues decreased 26.0% in our International and Other segment primarily due to the timing of productions at 25/7 Media.

Subscription revenues may vary based on the impact of renewals of affiliation agreements and content licensing revenues vary based on the timing of availability of our programming to distributors. Because of these factors, we expect distribution revenues to vary from quarter to quarter.

Advertising revenues increased 0.7% and 3.8% in our Domestic Operations segment and our International and Other segment, respectively, primarily due to higher pricing and ad-supported streaming growth, partially offset by lower linear ratings and unfavorable foreign currency translation.

Most of our advertising revenues vary based on the timing of our original programming series and the popularity of our programming as measured by Nielsen. Due to these factors, we expect advertising revenues to vary from quarter to quarter.

Technical and operating expenses (excluding depreciation and amortization)

The components of technical and operating expenses primarily include the amortization of program rights, such as those for original programming, feature films and licensed series, participation and residual costs, distribution and production related costs and program delivery costs, such as transmission, encryption, hosting, and formatting.

Technical and operating expenses (excluding depreciation and amortization) increased 7.6% in our Domestic Operations segment primarily due to an increase in program rights amortization attributable to an increase in the number of original programs as compared to the prior comparable period. Technical and operating expenses decreased 21.8% in our International and Other segment primarily due to the timing of productions at 25/7 Media and lower program rights amortization at AMCNI.

There may be significant changes in the level of our technical and operating expenses from quarter to quarter and year to year due to original programming costs and/or content acquisition costs and/or the impact of management's periodic assessment of programming usefulness. As additional competition for programming increases and alternate distribution technologies continue to develop in the industry, costs for content acquisition and original programming may increase.

Selling, general and administrative expenses

The components of selling, general and administrative expenses primarily include sales, marketing and advertising expenses, administrative costs and costs of non-production facilities.

Selling, general and administrative expenses (including share-based compensation expenses) increased 28.5% in our Domestic Operations segment primarily due to higher advertising and subscriber acquisition expenses related to our streaming services, and 23.8% in our International and other segment primarily related to increased selling expenses at AMCNI, partially offset by a decrease in administrative expenses at 25/7 Media.

Depreciation and amortization

Depreciation and amortization expenses include depreciation of fixed assets and amortization of finite-lived intangible assets. Depreciation and amortization decreased primarily in our Domestic Operations segment due to lower depreciation of equipment at our AMC Networks Broadcasting and Technology facilities.

Impairment and other charges

There were no impairment and other charges for the three months ended March 31, 2022.

In March 2021, the Company completed a spin-off of the live comedy venue and talent management businesses ("LiveCo") of Levity Entertainment Group, LLC. In connection with the transaction, the Company effectively exchanged all of its rights and interests in LiveCo for the release of our obligations, principally related to leases. As a result of this divestiture, the Company recognized a loss on the disposal of \$16.1 million reflecting the net assets transferred (consisting of property and equipment, lease right-of-use assets and intangibles, partially offset by lease and other obligations), which is included in Impairment and other charges. The Company retained its interest in the production services business of Levity Entertainment Group, LLC, which was renamed 25/7 Media Holdings LLC following the spin-off.

Restructuring and other related charges

There were no restructuring and other related charges for the three months ended March 31, 2022.

Restructuring and other related charges of \$8.6 million for the three months ended March 31, 2021 consisted of \$4.1 million of severance costs associated with the restructuring plan announced in November 2020 and \$4.5 million at AMCNI related to the termination of distribution in certain international territories.

Operating income

The increase in operating income was primarily attributable to an increase in revenues of \$20.4 million and decreases in impairment and other charges and restructuring and related charges of \$16.1 million and \$8.6 million, respectively, partially offset by increases in selling, general and administrative expenses of \$39.1 million and in technical and operating expenses of \$3.7 million.

Interest expense, net

The decrease in interest expense, net was primarily due to lower average daily balances and interest rates on our outstanding long-term debt.

Loss on extinguishment of debt

In February 2021, we redeemed (i) the remaining \$400 million principal amount of our 4.75% senior notes due December 2022 and (ii) \$600 million principal amount of our 5.00% senior notes due April 2024. In connection with the redemptions, we incurred a loss on extinguishment of debt for the quarter ended March 31, 2021 of \$22.1 million representing a redemption premium on the 5.00% senior notes due 2024, and the write-off of a portion of the unamortized discount and deferred financing costs related to both issuances.

Miscellaneous, net

The increase in miscellaneous, net was primarily related to an increase in net realized and unrealized gains from certain marketable equity securities, partially offset by an unfavorable variance in the foreign currency remeasurement of monetary assets and liabilities (principally intercompany loans) that are denominated in currencies other than the underlying functional currency of the applicable entity.

Income tax expense

For the three months ended March 31, 2022, income tax expense was \$41.6 million representing an effective tax rate of 27%. The effective tax rate differs from the federal statutory rate of 21% primarily due to state and local income tax expense, tax expense related to non-deductible compensation and tax expense for an increase in the valuation allowance for foreign taxes.

For the three months ended March 31, 2021, income tax expense was \$25.9 million, representing an effective tax rate of 21%, which was equal to the federal statutory rate. The effective tax rate was impacted by state and local income tax expense, tax expense from nondeductible compensation and tax expense from foreign operations partially offset by a tax benefit from foreign derived intangible income and excess tax benefits related to stock compensation.

Segment Results of Operations

Our segment operating results are presented based on how we assess operating performance and internally report financial information. We use segment adjusted operating income as the measure of profit or loss for our operating segments. See Non-GAAP Financial Measures section below for our definition of Adjusted Operating Income and a reconciliation from Operating Income to Adjusted Operating Income on a segment and consolidated basis.

Domestic Operations

The following table sets forth our Domestic Operations segment results for the periods indicated.

	Three Months Ended March 31,			31,
(In thousands)	 2022		2021	Change
Revenues, net:				
Subscription	\$ 343,748	\$	318,832	7.8 %
Content licensing and other	61,254		55,995	9.4
Distribution and other	 405,002		374,827	8.1
Advertising	200,541		199,142	0.7
Total revenues, net	 605,543		573,969	5.5
Technical and operating (excluding depreciation and amortization) ⁽¹⁾	(228,107)		(211,961)	7.6
Selling, general and administrative ⁽²⁾	(163,098)		(124,110)	31.4
Majority-owned equity investees AOI	4,881		4,635	5.3
Segment adjusted operating income	\$ 219,219	\$	242,533	(9.6)%
(1) Technical and operating excludes cloud computing amortization				

Revenues

Subscription revenues increased primarily due to a 42.5% increase in streaming revenues driven by an increase in subscribers to our streaming services, partially offset by a low single-digit decline in affiliate revenue. Aggregate paid subscribers² to our streaming services increased 37% to 9.5 million at March 31, 2022 compared to March 31, 2021.

⁽²⁾ Selling, general and administrative excludes share-based compensation expenses

² A paid subscription is defined as a subscription to a direct-to-consumer service or a subscription received through distributor arrangements, in which we receive a fee for the distribution of our streaming services, and includes an estimate of subscribers that converted to paying status in the subsequent period based on historical conversion percentages

Content licensing and other revenues increased primarily related to a higher number of distributed original programs as compared to the prior comparable period.

Advertising revenues increased due to higher pricing and ad-supported streaming growth, partially offset by lower linear ratings.

Technical and operating expenses (excluding depreciation and amortization)

Technical and operating expenses (excluding depreciation and amortization) increased primarily due to an increase in program rights amortization primarily attributable to an increase in the number of original programs as compared to the prior comparable period.

Selling, general and administrative expenses

Selling, general and administrative expenses (excluding share-based compensation expenses) increased primarily due to higher advertising and subscriber acquisition expenses related to our streaming services, as well as higher employee related costs.

Segment adjusted operating income

The decrease in segment adjusted operating income was primarily attributable to an increase in selling, general and administrative expenses of \$39.0 million and in technical and operating expenses of \$16.1 million, partially offset by an increase in revenues, net of \$31.6 million.

International and Other

The following table sets forth our International and Other segment results for the periods indicated.

	Three Months Ended March 31,				31,
(In thousands)	2022		2021	Change	
Revenues, net:					
Subscription	\$	60,412	\$	63,028	(4.2)%
Content licensing and other		27,054		36,568	(26.0)
Distribution and other	-	87,466		99,596	(12.2)
Advertising		22,385		21,571	3.8
Total revenues, net		109,851		121,167	(9.3)
Technical and operating (excluding depreciation and amortization)		(59,695)		(76,309)	(21.8)
Selling, general and administrative ⁽¹⁾		(27,144)		(21,295)	27.5
Segment adjusted operating income	\$	23,012	\$	23,563	(2.3)%

⁽¹⁾ Selling, general and administrative excludes share-based compensation expenses

Revenues

Subscription revenues decreased primarily due to the unfavorable impact of foreign currency translation at AMCNI.

Content licensing and other revenues decreased primarily due to timing of productions at 25/7 Media.

Advertising revenues increased primarily due to higher pricing, partially offset by the unfavorable impact of foreign currency translation at AMCNI.

Technical and operating expenses (excluding depreciation and amortization)

Technical and operating expenses (excluding depreciation and amortization) decreased due to the timing of productions at 25/7 Media and lower program rights amortization at AMCNI.

Selling, general and administrative expenses

Selling, general and administrative expenses increased primarily related to increased selling expenses at AMCNI, partially offset by a decrease in administrative expenses at 25/7 Media related to the March 2021 spin off of the comedy venues.

Segment adjusted operating income

The decrease in segment adjusted operating income was primarily attributable to a decrease in revenues, net of \$11.3 million and an increase in selling, general and administrative expenses of \$5.8 million, partially offset by a decrease in technical and operating expenses of \$16.6 million.

Corporate and Inter-segment Elimination

The following table sets forth our Corporate and Inter-segment Eliminations segment results for the periods indicated.

	Three Months Ended March 31,			ch 31,
(In thousands)		2022	2021	Change
Revenues, net:		(3,237)	(3,395)	(4.7)%
Technical and operating (excluding depreciation and amortization)		3,572	7,698	(53.6)
Selling, general and administrative ⁽¹⁾		(31,382)	(32,420)	(3.2)
Segment adjusted operating income	\$	(31,047)	\$ (28,117)	10.4 %
(1) Selling, general and administrative excludes share-based compensation expenses and cloud computing amortization				

Revenues, net

Revenue eliminations are primarily related to inter-segment licensing revenues recognized between the Domestic Operations and International and Other segments.

Technical and operating expenses (excluding depreciation and amortization)

Technical and operating eliminations are primarily related to inter-segment programming amortization recognized between the Domestic Operations and International and Other segments.

Selling, general and administrative expenses

Corporate overhead costs not allocated to the segments include such costs as executive salaries and benefits, costs of maintaining corporate headquarters, facilities and common support functions (such as human resources, legal, finance, strategic planning and information technology).

Selling, general and administrative expenses decreased primarily due to lower employee related costs.

Non-GAAP Financial Measures

We evaluate segment performance based on several factors, of which the primary financial measure is operating segment AOI. We define AOI, which is a financial measure that is not calculated in accordance with generally accepted accounting principles ("GAAP"), as operating income (loss) before share-based compensation expenses or benefit, depreciation and amortization, impairment and other charges (including gains or losses on sales or dispositions of businesses), restructuring and other related charges, cloud computing amortization and including the Company's proportionate share of adjusted operating income (loss) from majority-owned equity method investees. From time to time, we exclude the impact of certain events, gains, losses or other charges (such as significant legal settlements) from AOI that affect our operating performance.

We believe that AOI is an appropriate measure for evaluating the operating performance on both an operating segment and consolidated basis. AOI and similar measures with similar titles are common performance measures used by investors, analysts and peers to compare performance in the industry.

Internally, we use revenues, net and AOI measures as the most important indicators of our business performance, and evaluate management's effectiveness with specific reference to these indicators. AOI should be viewed as a supplement to and not a substitute for operating income (loss), net income (loss), cash flows from operating activities and other measures of performance and/or liquidity presented in accordance with GAAP. Since AOI is not a measure of performance calculated in accordance with GAAP, this measure may not be comparable to similar measures with similar titles used by other companies.

The following is a reconciliation of operating income (loss) to AOI for the periods indicated:

	Three Months Ended March 31, 2022						
(In thousands)	Dome	stic Operations	International and Other	Corporate / Inter- segment Eliminations		Consolidated	
Operating income (loss)	\$	198,522	\$ 17,355	\$ (41,200)	\$	174,677	
Share-based compensation expenses		3,673	754	3,702		8,129	
Depreciation and amortization		12,136	4,903	5,551		22,590	
Cloud computing amortization		7	_	900		907	
Majority owned equity investees AOI		4,881				4,881	
Adjusted operating income (loss)	\$	219,219	\$ 23,012	\$ (31,047)	\$	211,184	

	Three Months Ended March 31, 2021						
(In thousands)	Domes	stic Operations	International and Other	Corporate / Inter- segment Eliminations		Consolidated	
Operating income (loss)	\$	216,459	\$ (3,162)	\$ (43,589)	\$	169,708	
Share-based compensation expenses		5,639	1,231	6,576		13,446	
Depreciation and amortization		13,373	4,949	6,924		25,246	
Restructuring and other related charges		2,427	4,490	1,708		8,625	
Impairment and other charges		_	16,055	_		16,055	
Cloud computing amortization		_	_	264		264	
Majority owned equity investees AOI		4,635	_	_		4,635	
Adjusted operating income (loss)	\$	242,533	\$ 23,563	\$ (28,117)	\$	237,979	

Liquidity and Capital Resources

Our operations have historically generated positive net cash flow from operating activities. However, each of our programming businesses has substantial programming acquisition and production expenditure requirements.

Our primary source of cash typically includes cash flow from operations. Sources of cash also include amounts available under our revolving credit facility and access to capital markets. Although we currently believe that amounts available under our revolving credit facility will be available when and if needed, we can provide no assurance that access to such funds will not be impacted by adverse conditions in the financial markets. The obligations of the financial institutions under our revolving credit facility are several and not joint and, as a result, a funding default by one or more institutions does not need to be made up by the others. As a public company, we may have access to capital and credit markets.

Our Board of Directors has authorized a program to repurchase up to \$1.5 billion of our outstanding shares of common stock (the "Stock Repurchase Program"). The Stock Repurchase Program has no pre-established closing date and may be suspended or discontinued at any time. For the three months ended March 31, 2022, we did not repurchase any of our Class A common stock. As of March 31, 2022, we had \$135.3 million of authorization remaining for repurchase under the Stock Repurchase Program.

Our principal uses of cash include the acquisition and production of programming, investments and acquisitions, repurchases of outstanding debt and common stock, debt service, and payments for income taxes. Although impacted by the COVID-19 pandemic, we continue to increase our investment in original programming, the funding of which generally occurs six to nine months in advance of a program's airing.

As of March 31, 2022, our consolidated cash and cash equivalents balance of \$821.6 million includes approximately \$286.4 million held by foreign subsidiaries. Most or all of the earnings of our foreign subsidiaries will continue to be permanently reinvested in foreign operations and we do not expect to incur any significant, additional taxes related to such amounts, nor have any been provided for in the current period.

We believe that a combination of cash-on-hand, cash generated from operating activities and availability under our revolving credit facility will provide sufficient liquidity to service the principal and interest payments on our indebtedness, along with our other funding and investment requirements over the next twelve months and over the longer term. However, we do not expect to generate sufficient cash from operations to repay at maturity the entirety of the then outstanding balances of our debt. As a result, we will then be dependent upon our ability to access the capital and credit markets in order to repay or refinance the outstanding balances of our indebtedness. Failure to raise significant amounts of funding to repay these obligations at maturity would adversely affect our business. In such a circumstance, we would need to take other actions including selling assets, seeking strategic investments from third parties or reducing other discretionary uses of cash.

Our level of debt could have important consequences on our business including, but not limited to, increasing our vulnerability to general adverse economic and industry conditions, limiting the availability of our cash flow to fund future programming investments, capital expenditures, working capital, business activities and other general corporate requirements and limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate. For information relating to our outstanding debt obligations, refer to Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations - Debt Financing Agreements" of our 2021 Form 10-K.

In addition, economic or market disruptions could lead to lower demand for our services, such as lower levels of advertising. These events would adversely impact our results of operations, cash flows and financial position.

The revolving credit facility was not drawn upon at March 31, 2022. The total undrawn revolver commitment is available to be drawn for our general corporate purposes.

AMC Networks was in compliance with all of its debt covenants as of March 31, 2022.

Cash Flow Discussion

The following table is a summary of cash flows provided by (used in) operating, investing and financing activities for the periods indicated:

	 Three Months Ended March 31,		
(In thousands)	2022		2021
Cash (used in) provided by operating activities	\$ (23,555)	\$	107,563
Cash (used in) provided by investing activities	(9,757)		55,962
Cash used in financing activities	 (31,011)		(53,890)
Net (decrease) increase in cash and cash equivalents from operations	\$ (64,323)	\$	109,635

Operating Activities

Net cash used in operating activities amounted to \$23.6 million for the three months ended March 31, 2022 as compared to net cash provided by operating activities of \$107.6 million for the three months ended March 31, 2021. Net cash used in operating activities for the three months ended March 31, 2022 primarily resulted from payments for program rights of \$340.3 million and a decrease in accounts payable, accrued liabilities and other liabilities of \$84.9 million primarily related to lower employee related, interest, and participations and residuals liabilities, partially offset by \$361.2 million of net income before amortization of program rights, depreciation and amortization, and other non-cash items, as well as a decrease in accounts receivable, trade of \$37.5 million. Changes in all other assets and liabilities resulted in a net cash inflow of \$2.9 million.

Net cash provided by operating activities for the three months ended March 31, 2021 primarily resulted from \$330.0

million of net income before amortization of program rights, depreciation and amortization, and other non-cash items, which was partially offset by payments for program rights of \$238.0 million and a decrease in accounts payable, accrued expenses and other liabilities of \$67.7 million primarily related to lower employee related and participations and residuals liabilities. In addition, net cash provided by operating activities increased as a result of a decrease in accounts receivable of \$37.0 million, a decrease in prepaid expenses and other assets of \$29.4 million primarily related to a decrease in long-term receivables and an increase of \$11.1 million in income taxes payable. Changes in all other assets and liabilities resulted in a increase of \$5.7 million.

Investing Activities

Net cash (used in) provided by investing activities for the three months ended March 31, 2022 and 2021 was \$(9.8) million and \$56.0 million, respectively. For the three months ended March 31, 2022, net cash used in investing activities included capital expenditures of \$11.5 million, partially offset by a return of capital from investees of \$1.7 million. For the three months ended March 31, 2021, cash provided by investing activities included proceeds received from the sale of an investment of \$95.4 million, partially offset by the acquisition of equity securities of \$25.7 million and capital expenditures of \$8.5 million. All other changes in investing activities resulted in an decrease of \$5.2 million.

Financing Activities

Net cash used in financing activities amounted to \$31.0 million for the three months ended March 31, 2022 and consisted of taxes paid in lieu of shares issued for equity-based compensation of \$20.3 million, principal payments on long-term debt of \$8.4 million, distributions to noncontrolling interests of \$1.6 million, and payments on finance leases of \$0.7 million.

Net cash used in financing activities amounted to \$53.9 million for the three months ended March 31, 2021 and primarily consisted of principal payments, net of proceeds, on long-term debt (including the redemption of \$400 million of 4.75% Notes due December 2022 and \$600 million of 5.00% Notes due April 2024) of \$30.5 million, taxes paid in lieu of shares issued for equity-based compensation of \$32.3 million, distributions to noncontrolling interests of \$2.5 million, and payments on finance leases of \$1.1 million, partially offset by proceeds from the exercise of stock options of \$9.8 million and contributions from noncontrolling interests of \$2.7 million.

Contractual Obligations

As of March 31, 2022, our contractual obligations not reflected on the condensed consolidated balance sheet decreased \$53.3 million, as compared to December 31, 2021, to \$1,010.1 million. The decrease primarily relates to payments for program rights.

Supplemental Guarantor Financial Information

The following is a description of the terms and conditions of the guarantees with respect to the outstanding notes for which AMC Networks is the issuer.

Note Guarantees

Debt of AMC Networks as of March 31, 2022 included \$400.0 million of 5.00% Notes due April 2024, \$800.0 million of 4.75% Notes due August 2025, and \$1.0 billion of 4.25% Notes due February 2029 (collectively, the "notes"). The notes were issued by AMC Networks and are unconditionally guaranteed, jointly and severally, on an unsecured basis, by each of AMC Networks' existing and future domestic restricted subsidiaries, subject to certain exceptions (each, a "Guarantor Subsidiary," and collectively, the "Guarantor Subsidiaries"). The obligations of each Guarantor Subsidiary under its note guarantee are limited as necessary to prevent such note guarantee from constituting a fraudulent conveyance under applicable law. A guarantee of the notes by a Guarantor Subsidiary is subject to release in the following circumstances: (i) any sale or other disposition of all of the capital stock of a Guarantor Subsidiary to a person that is not (either before or after giving effect to such transaction) a restricted subsidiary, in compliance with the terms of the applicable indenture; (ii) the designation of a restricted subsidiary as an "Unrestricted Subsidiary" under the applicable indenture; or (iii) the release or discharge of the guarantee (including the guarantee under the AMC Networks' credit agreement) which resulted in the creation of the note guarantee (provided that such Guarantor Subsidiary does not have any preferred stock outstanding at such time that is not held by AMC Networks or another Guarantor Subsidiary).

Foreign subsidiaries of AMC Networks do not and will not guarantee the notes.

The following tables present the summarized financial information specified in Rule 1-02(bb)(1) of Regulation S-X for AMC Networks and each Guarantor Subsidiary. The summarized financial information has been prepared in accordance with Rule 13-01 of Regulation S-X.

Summarized Financial Information

Income Statement

		Three Months Ended March 31, 2022		 Three Months End	ded March 31, 2021		
(In thousands)	Pare	ent Company	Gua	arantor Subsidiaries	Parent Company	G	uarantor Subsidiaries
Revenues	\$		\$	515,603	\$ _	\$	481,516
Operating expenses		_		362,605	_		316,637
Operating income	\$	_	\$	152,998	\$ _	\$	164,879
Income before income taxes	\$	141,667	\$	174,080	\$ 108,267	\$	167,422
Net income		104,188		171,903	87,021		165,212

Balance Sheet	March 31, 2022			December 31, 20			, 2021	
(In thousands)		Parent Company	(Guarantor Subsidiaries		Parent Company	(Guarantor Subsidiaries
Assets								
Amounts due from subsidiaries	\$	139	\$	14,812	\$	_	\$	_
Current assets		4,553		1,270,494		9,991		1,242,724
Non-current assets		4,109,433		3,732,605		4,010,028		3,633,383
Liabilities and equity:								
Amounts due to subsidiaries	\$	28,076	\$	2,842	\$	12,797	\$	5,324
Current liabilities		110,211		728,881		100,969		671,041
Non-current liabilities		3,078,422		298,891		3,067,962		331,860

Critical Accounting Policies and Estimates

We describe our significant accounting policies in Note 2 to the Company's Consolidated Financial Statements included in our 2021 Form 10-K. There have been no significant changes in our significant accounting policies since December 31, 2021.

We discuss our critical accounting estimates in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," in our 2021 Form 10-K. There have been no significant changes in our critical accounting estimates since December 31, 2021.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

Fair Value of Debt

Based on the level of interest rates prevailing at March 31, 2022, the carrying value of our fixed rate debt of \$2.18 billion was more than its fair value of \$2.11 billion by approximately \$68.6 million. The fair value of these financial instruments is estimated based on reference to quoted market prices for these or comparable securities. A hypothetical 100 basis point decrease in interest rates prevailing at March 31, 2022 would increase the estimated fair value of our fixed rate debt by approximately \$87.2 million to approximately \$2.19 billion.

Managing our Interest Rate Risk

To manage interest rate risk, we enter into interest rate swap contracts from time to time to adjust the amount of total debt that is subject to variable interest rates. Such contracts effectively fix the borrowing rates on floating rate debt to limit the exposure against the risk of rising rates. We do not enter into interest rate swap contracts for speculative or trading purposes and we only enter into interest rate swap contracts with financial institutions that we believe are credit worthy counterparties. We monitor the financial institutions that are counterparties to our interest rate swap contracts and to the extent possible diversify our swap contracts among various counterparties to mitigate exposure to any single financial institution. As of March 31, 2022, we did not have any interest rate swap contracts outstanding.

As of March 31, 2022, we had \$2.8 billion of debt outstanding (excluding finance leases), of which \$0.7 billion is outstanding under our loan facility and is subject to variable interest rates. A hypothetical 100 basis point increase in interest rates prevailing at March 31, 2022 would increase our annual interest expense by approximately \$6.7 million. The interest rate paid on approximately 77% of our debt (excluding finance leases) as of March 31, 2022 is fixed

Managing our Foreign Currency Exchange Rate Risk

We are exposed to foreign currency risk to the extent that we enter into transactions denominated in currencies other than our subsidiaries' respective functional currencies (non-functional currency risk), such as affiliation agreements, programming contracts, certain trade receivables and accounts payable (including intercompany amounts) that are denominated in a currency other than the applicable functional currency. Changes in exchange rates with respect to amounts recorded in our consolidated balance sheets related to these items will result in unrealized (based upon period-end exchange rates) or realized foreign currency transaction gains and losses upon settlement of the transactions. Moreover, to the extent that our revenue, costs and expenses are denominated in currencies other than our respective functional currencies, we will experience fluctuations in our revenue, costs and expenses solely as a result of changes in foreign currency exchange rates. The Company recognized a \$0.1 million loss for the three months ended March 31, 2022 and a \$9.5 million gain for the three months ended March 31, 2021 related to foreign currency transactions. Such amounts are included in miscellaneous, net in the condensed consolidated statements of income.

To manage foreign currency exchange rate risk, we enter into foreign currency contracts from time to time with financial institutions to limit our exposure to fluctuations in foreign currency exchange rates. We do not enter into foreign currency contracts for speculative or trading purposes.

We also are exposed to fluctuations of the U.S. dollar (our reporting currency) against the currencies of our operating subsidiaries when their respective financial statements are translated into U.S. dollars for inclusion in our condensed consolidated financial statements. Cumulative translation adjustments are recorded in accumulated other comprehensive income (loss) as a separate component of equity. Any increase (decrease) in the value of the U.S. dollar against any foreign currency that is the functional currency of one of our operating subsidiaries will cause us to experience unrealized foreign currency translation losses (gains) with respect to amounts already invested in such foreign currencies. Accordingly, we may experience a negative impact on our comprehensive income (loss) and equity with respect to our holdings solely as a result of changes in foreign currency exchange rates.

Item 4. Controls and Procedures.

Disclosure Controls and Procedures

An evaluation was carried out under the supervision and with the participation of the Company's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended). Based upon that evaluation as of March 31, 2022, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective.

Changes in Internal Control over Financial Reporting

During the three months ended March 31, 2022, there were no changes in the Company's internal control over financial reporting, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

See Note 15, Commitments and Contingencies to the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q for a description of our legal proceedings.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The Company's Board of Directors has authorized a program to repurchase up to \$1.5 billion of its outstanding shares of common stock (the "Stock Repurchase Program"). The authorization of up to \$500 million was announced on March 7, 2016, an additional authorization of \$500 million was announced on June 7, 2017, and an additional authorization of \$500 million was announced on June 13, 2018. The Stock Repurchase Program has no preestablished closing date and may be suspended or discontinued at any time.

For the three months ended March 31, 2022, the Company did not repurchase any of its Class A common stock. As of March 31, 2022, the Company had \$135.3 million of authorization remaining for repurchase under the Stock Repurchase Program.

Item 6. Exhibits.

(a)	Index to Exhibits.
22	Guarantor Subsidiaries of the Registrant
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32	<u>Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350.</u>
101.IN	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within Inline XBRL document.
101.S	CH XBRL Taxonomy Extension Schema Document.
101.C	AL XBRL Taxonomy Extension Calculation Linkbase Document.
101.D	EF XBRL Taxonomy Extension Definition Linkbase.
101.L	AB XBRL Taxonomy Extension Label Linkbase Document.
101.Pl	RE XBRL Taxonomy Extension Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMC Networks Inc.

Date: May 5, 2022 By: /s/ Christina Spade

Date: May 5, 2022

Christina Spade

Chief Operating Officer and Chief Financial Officer

By: /s/ Michael J. Sherin III

Michael J. Sherin III

Executive Vice President and Chief Accounting Officer

List of Guarantor Subsidiaries

As of March 31, 2022, the following subsidiaries of AMC Networks Inc. guarantee the notes issued by AMC Networks Inc.

Guarantor	Jurisdiction of Formation
2nd Party LLC	Delaware
61st Street Productions I LLC	Delaware
Across the River Productions LLC	Delaware
Aesir Media Group, LLC	Texas
AMC Film Holdings LLC	Delaware
AMC Games LLC	Delaware
AMC Network Entertainment LLC	New York
AMC Networks Broadcasting & Technology	New York
AMC Networks International Asia-Pacific LLC	Delaware
AMC Networks International LLC	Delaware
AMC Networks Productions LLC	Delaware
AMC Plus Holdings LLC	Delaware
AMC Premiere LLC	Delaware
AMC TV Studios LLC	Delaware
AMC/Sundance Channel Global Networks LLC	Delaware
AMCN Properties LLC	Delaware
American Movie Classics IV Holding Corp	Delaware
Animal Control Productions I LLC	Delaware
Anime Network LLC	Texas
Anthem Productions I LLC	Delaware
Badlands Productions I LLC	Louisiana
Badlands Productions II LLC	Delaware
Brockmire Productions I LLC	Delaware
Cobalt Productions LLC	Delaware
Comic Scribe LLC	Delaware
Crossed Pens Development LLC	Delaware
Dark Winds Productions I LLC	Delaware
Digital Store LLC	Delaware
Dispatches Productions I LLC	Delaware
Expedition Productions I LLC	Delaware
Five Families Productions I LLC	Delaware
Five Moons Productions I LLC	Delaware
Geese Productions LLC	Delaware
Ground Work Productions LLC	Delaware
Halt and Catch Fire Productions I LLC	Delaware
Halt and Catch Fire Productions II LLC	Delaware
Halt and Catch Fire Productions III LLC	Delaware
Halt and Catch Fire Productions IV LLC	Delaware
Halt and Catch Fire Productions LLC	Delaware
Hap and Leonard Productions II LLC	Delaware
Hap and Leonard Productions III LLC	Delaware

HIDIVE LLC		Guarantor Jurisdiction of Formati
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Red Monday Programming LLCDelawareRNC Holding CorporationDelawareRNC II Holding CorporationDelawareRoughhouse Productions I LLCDelawareSelects VOD LLCDelawareSentai Holdings, LLCTexas	Rectify Productions IV LLC	Delaware
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RNC II Holding Corporation Roughhouse Productions I LLC Selects VOD LLC Sentai Holdings, LLC Texas		Delaware
Roughhouse Productions I LLCDelawareSelects VOD LLCDelawareSentai Holdings, LLCTexas		Delaware
Sentai Holdings, LLC Texas	9 1	Delaware
·	Selects VOD LLC	Delaware
Sentai Filmworks, LLC Texas	Sentai Holdings, LLC	Texas
	Sentai Filmworks, LLC	Texas
Shudder LLC Delaware	Shudder LLC	Delaware

Guarantor	Jurisdiction of Formation
Sleuth Secrets Productions LLC	Delaware
Stalwart Productions LLC	Delaware
Stan Productions I LLC	Delaware
Stan Productions II LLC	Delaware
Sundance Channel Originals LLC	Delaware
Sundance Film Holdings LLC	Delaware
SundanceTV LLC	Delaware
Sxion 23, LLC	Texas
Tales Productions I LLC	Delaware
TWD Productions IV LLC	Delaware
TWD Productions IX LLC	Delaware
TWD Productions V LLC	Delaware
TWD Productions VI LLC	Delaware
TWD Productions VII LLC	Delaware
TWD Productions VIII LLC	Delaware
TWD Productions X LLC	Delaware
TWD Productions XI LLC	Delaware
Unio Mystica Holding, LLC	Texas
Universe Productions LLC	Delaware
Vampire Chronicles Productions I LLC	Delaware
Voom HD Holdings LLC	Delaware
WE tv Asia LLC	Delaware
WE TV Holdings LLC	Delaware
WE tv LLC	Delaware
We TV Studios LLC	Delaware
Woodbury Studios LLC	Delaware

- I, Matthew Blank, certify that:
- 1. I have reviewed this report on Form 10-Q of AMC Networks Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the Registrant and have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

[ay 5, 2022By: /s/ Matthew Blank

Matthew Blank Interim Chief Executive Officer

- I, Christina Spade, certify that:
- 1. I have reviewed this report on Form 10-Q of AMC Networks Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the Registrant and have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

lay 5, 2022 By: /s/ Christina Spade

Christina Spade

Chief Operating Officer and Chief Financial Officer

Certifications

Pursuant to 18 U.S.C. § 1350, each of the undersigned officers of AMC Networks Inc. ("AMC Networks") hereby certifies, to such officer's knowledge, that AMC Networks' Quarterly Report on Form 10-Q for the quarter ended March 31, 2022 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of AMC Networks.

Date: May 5, 2022 By: /s/ Matthew Blank

Matthew Blank

Interim Chief Executive Officer

Date: May 5, 2022 By: /s/ Christina Spade

Christina Spade

Chief Operating Officer and Chief Financial

Officer